



# DMF Energy Security & Climate Change Leadership Program

**Business Management & Commercialization** 



### **Program Introduction**

The DMF Energy Security and Climate Change Leadership Program was developed to enhance and support the professionalism, skill and the leadership capacity of trades and consulting professionals in the construction and energy sector. Our program prepares participants to be domestic and international business leaders in emerging clean technology fields. Our course offering prepare learners with immediate in-demand technical and soft skills training focused on clean technology commercialization and business leadership development.

# **Strategic Planning**

Corporate trainers can now easily deliver Strategic Planning concepts while participants learn and simultaneously work on their own strategic plan, with this two day training course. The training sessions included teaches concepts and skills such as: determining the values that support a company, defining a company's vision, writing a mission statement, undertaking a meaningful SWOT analysis, as well as how to implement, evaluate, and review a strategic plan

Session One: Course Overview Session Two:

Understanding Strategic Planning

What it Does Making Connections

Pyramid Structure

**Session Three:** 

Identifying Our Values
Pre-Assignment Review
Creating Value Statements

Session Four: Designing Our Vision

The Vision Process
Defining Your Vision
Session Five:

Session Five On a Mission

Defining Your Mission Statement Designing a Mission Statement

**Session Six:** 

Performing a SWOT Analysis What is a SWOT Analysis?

Individual Analyses SWOT Ratings

Session Seven:

Setting Goals
Fitting into the Plan
Goals with SPIRIT

Getting Into It Session Eight:

Assigning Roles, Responsibilities, and

Accountabilities

Who Does What and When?

Establishing Priorities
Problem Solving in Action

Session Nine:
The Full Picture
Session Ten:
Gathering Support

Who Reviews the Plan and How

Putting It Into Practice **Session Eleven:** 

Making the Change Getting Ready The Three Phases

Insights

Control and Change Session Twelve: How Does It Look? Presenting Your Ideas Creative Considerations Session Thirteen:

Session I hirtee Getting There

Planning for Problems

Making it Great

Sample Strategy Map

Sample Balanced Scorecard

**Session Fourteen:** 

Mocking Up the Process Recommended Reading List Post-Course Assessment

Pre- and Post-Assessment Answer Keys

Personal Action Plan

### **Basic Business Management - Boot Camp for Entrepreneurs**

This is a business management skills course program includes everything to get new business owners started. We included sessions on inventory management, human resources, finance and accounting, marketing, sales, and even using social networking. In addition you will learn about different business structures, who is managing and who is leading, how to create a brand, and the value of a strategic plan.

Session One: Course Overview Session Two:

Who Are You and What Are You About?

What is Our Business? Pre-Assignment Review The Owner's Role Keeping Things Moving Session Three:

**Designing Your Organizational Structure** 

Bringing the Idea to Life Leveraging Structure Looking at the Options Who is in Charge? Structural Considerations

**Session Four:** 

Introduction to Operations Management Defining Operations Management

Types of Operations Practical Application **Session Five:** 

Understanding Financial Terms

Accounting Terminology

General Accepted Accounting Principles (GAAP)

Key Reports Session Six:

Getting the Right People in Place Six Essential Steps of Hiring

Making Connections **Session Seven:** 

Getting Your Product Together

Inventory Management

Understanding the Value Chain

Outsourcing Options
Quality Control
Session Eight:

Building a Corporate Brand

Your Brand

Brand Names and Slogans Developing a Slogan Creating a Visual Identity Types of Visual Identities

Working It Out **Session Nine:** 

Marketing Your Product Introduction to Marketing

Stage One: Consumer and Market Analysis

Stage Two: Analyzing the Competition and Yourself

Stage Three: Analyzing Distribution Channels

Stage Four: Creating a Marketing Plan

**Making Connections** 

The Final Stages: Implement, Evaluate,

Review, and Revise Leveraging Social Media

Session Ten: Selling Your Product Building Your Sales Force

The Sales Cycle **Session Eleven:** 

Planning for the Future

Introduction to Strategic Planning

Making Connections
The Strategic Plan Pyramid

Session Twelve: Goal Setting and Goal

Getting

Setting Achievable Goals Goals with SPIRIT Getting Into It

Session Thirteen: Succession Planning 101 What is Succession Planning? Defining Succession Planning

Session Fourteen: Managing Your Money

What is a Budget?
Managing Your Budget
Session Fifteen: Ethics 101

Are You Ready? Sample Codes of Ethics Your Code of Ethics

Session Sixteen: Building a Strong Customer

Care Team

The Pillars of Success
The Remaining Elements

Developing and Maintaining Relationships **Session Seventeen:** Training Employees for

Success

Why Continuous Learning?

Making Connections Session Eighteen: Leadership Essentials Leading and Managing

Understanding Your Comfort Zone

Managing Performance Recommended Reading List Post-Course Assessment

Pre- and Post-Assessment Answer Keys

Personal Action Plan

## **Global Business Strategies**

As the world becomes a smaller place thanks to innovations in technology and communication, it becomes easier for businesses to branch out into the global market. However, as with any endeavor, research and planning are essential pieces of a growth strategy.

This three-day course will help you give participants the skills that they need to make their global business a success. The course takes students through all the aspects of a global business, including trade agreements, types of trade transactions, e-commerce, cultural issues, currency management, risk mitigation, finance, logistics, regulations, ethics, and the triple A framework for growth and development.

### Preface

**Understanding Your Training Package** 

Preparing for Training Our Top 10 Training Tips Materials Required Related Courses Additional Resources Agenda: Day One

Icebreaker: Brain Stretchers!

Session One: Course Overview Session Two:

Understanding the Global Business Environment

Defining Globalization Factors in Globalization

Exercising Knowledge (Pre-Assignment Review)

Debrief Break Top Trends

Take on the World

Debrief

**Session Three:** 

The Global Trade Market Evaluating Your Options

Understanding Trade Agreements How Trade Transactions Work

Morning Wrap-Up

Lunch

Energizer: Good Intentions

Session Four:

Products and Services How Services Are Traded How Goods Are Traded How Intangible Products Fit In

What's Your Value?

Break

Mechanics of a Trade Transaction

**Session Five:** 

E-Commerce on the Global Stage

What is E-Commerce? Protection of Information

Basic E-Commerce Business Models

Give It A Go

Review the Business Models E-Commerce Goals and Models Review the Business Models E-Commerce Goals and Models

Day One Wrap-Up Agenda: Day Two

Icebreaker: Meet You at the Commons!

Session Six:

Working in the Global Context Bridging the Cultural Gap Stepping Over the Cultural Gap

**Building Relationships** 

Debrief

Is There a Global Culture Developing?

Session Seven: The Economics of Global Business

Managing Multiple Currencies

Break

Mitigating Your Risks Basics of Trade Finance

Getting Paid

Trade Finance and Technology

Making Connections Morning Wrap-Up

Lunch

Energizer: One Potato Two Potato

**Session Eight:** The Logistics of Global Business Introduction to Supply Chain Management Identifying and Meeting Documentation

Requirements Security and Safety

Break

**Negotiating Market Entry** 

**Session Nine:** 

Rules and Regulations
International Regulations
Extraterritoriality and Fair Trade
Health and Environmental Regulations
Getting the Right Advice: The Legal Bits

Testing the Waters

Debrief

Day Two Wrap-Up Agenda: Day Three Icebreaker: Hello?

**Session Ten:** Beyond the Rules – Ethical Concerns

The Ethical Conundrum Making Connections Different Points of View Making Connections

Debrief

# **Emotional Intelligence**

There are always those brilliant people in the workplace, the ones who inspire others and seem to provide the momentum for the entire team. What makes great leaders truly extraordinary is not necessarily their IQ, but their EQ: their emotional intelligence. Developing an awareness of emotions means being able to make good emotional decisions, and how to manage emotions in the workplace, which gives everyone a boost!

**Session One:** 

Course Overview

**Session Two:** 

History of Emotional Intelligence

**Session Three:** 

**Emotional Intelligence Defined** 

Definitions and Thoughts

Making Connections

**Session Four:** 

El Blueprint

**Session Five:** 

Optimism

What is Optimism?

ABC's of Optimism

Pessimism vs. Optimism

Adversities

**Session Six:** 

Validating Emotions in Others

**Session Seven:** 

**Understanding Emotions** 

The Seven Human Emotions

Positives and Negatives

The Emotional Map

**Session Eight:** 

Setting Your Personal Vision

Defining Your Principles

Understanding Your Values

Considering Your Strengths and Talents

What's Standing in Your Way?

Think in Terms of Relationships

Creating Your Vision Statement

Recommended Reading List

**Post-Course Assessment** 

Pre- and Post-Assessment Answer Keys

Personal Action Plan

## **Business Leadership: Becoming Management Material**

Anyone can be promoted to manager, but not just anyone can lead. Aspiring leaders will engage in the functions of managers and gets learners fully engaged in: Being an active part of a learning organization, Understanding the functions of leaders, Applying systems thinking to leadership, Practical methods of leadership, including change, performance, and people management, while understanding when to lead and when to manage.

What is a Learning Organization? Are You a Lifelong Learner? What is Personal Mastery? Your Personal Vision

Our Personal Vision and Our Values

About Leadership

Understanding Your Comfort Zone

Managing Performance Servant Leadership

Onboarding and Orientation

**Practice One:** 

Challenge the process.

Practice Two:

Inspire a shared vision.

**Practice Three:** 

Enable others to act.

Image Identification

**Practice Four:** 

Model the way.

Practice Five:

Encourage the heart.

Practices in Practice

The Cycle of Trust and Performance

Trust Exercise

**About Change** 

**Making Connections** 

Key Factors in Successful Change

Case Study:

Getting More from the Last Hour

Getting Things in Order

Mastering E-mail

Time Management Tips

Directional Thinking

Consequential Thinking

Ethics 101

The Relationship Cycle

Coaching Through Conflict

Preparing for Conflict

Managing Stress

Systematic Problem Solving

Personal Problems

SWOT Analysis

Individual Analyses

What is Delegation?

**Defining Delegation** 

Levels of Delegation

Delegation Case Study Feedback Techniques

Case Study

Preparing for Meetings Managing Meetings Presentation Tips Testing the Waters

Debrief

Day Two Wrap-Up Agenda: Day Three Icebreaker: Hello? Session Ten:

Beyond the Rules - Ethical Concerns

The Ethical Conundrum Making Connections Different Points of View Making Connections

Debrief